FINANCIAL REPORT

UNITED WAY OF OXFORD - LAFAYETTE COUNTY, INC.

(a Not-for-Profit Organization)

Oxford, Mississippi

June 30, 2020

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CERTIFIED PUBLIC ACCOUNTANTS

110 N. Madison • P.O. Box 196 Tupelo, MS 38802 (662) 842-6475 • FAX (662) 842-4531 www.nmcpa.com

Independent Auditors' Report

To the Board of Directors United Way of Oxford - Lafayette County, Inc. Oxford, Mississippi

We have audited the accompanying financial statements of United Way of Oxford - Lafayette County, Inc. (a notfor-profit organization), which comprise the statements of financial position as of June 30, 2020 and 2019, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of United Way of Oxford - Lafayette County, Inc. as of June 30, 2020 and 2019, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Nail Mckinny P.A.

Tupelo, Mississippi December 4, 2020

UNITED WAY OF OXFORD-LAFAYETTE COUNTY, INC.

(a Not-For-Profit Organization)

June 30, 2020 and 2019

Assets	 2020	 2019
Current Assets		
Cash and cash equivalents	\$ 143,134	\$ 89,696
Certificates of deposit	90,291	88,895
Accounts receivable	1,214	9,916
Unconditional promises to give, net	89,685	93,151
Prepaid expenses	 1,750	 3,250
Total current assets	 326,074	 284,908
Property and Equipment		
Furniture, fixtures, and equipment	24,742	24,742
Less: Accumulated depreciation	 (21,658)	 (21,566)
Total property and equipment	 3,084	 3,176
Other Assets		
CREATE endowment	 58,819	 59,329
Total assets	\$ 387,977	\$ 347,413
Liabilities and Net Assets		
Current Liabilities		
Accounts payable and accrued expenses	\$ 1,704	\$ 1,573
Disaster relief fund payable	-	9,689
Allocations payable	193,450	193,675
Deferred revenue	 13,600	 16,244
Total current liabilities	 208,754	 221,181
Net Assets		
Without donor restrctions		
Board designated for CREATE endowment	58,819	59,329
Undesignated	101,970	57,365
With donor restrictions	 18,434	 9,538
Total net assets	 179,223	 126,232
Total liabilities and net assets	\$ 387,977	\$ 347,413

Statements of Activities

UNITED WAY OF OXFORD-LAFAYETTE COUNTY, INC. (a Not-For-Profit Organization)

Years ended June 30, 2020 and 2019

	2020						2019							
		hout Donor estrictions	With Donor Restrictions		Total		Without Donor Restrictions		With Donor Restrictions			Total		
Support and Revenue														
Contributions:														
Campaign revenue	\$	317,368	\$	6,401	\$	323,769	\$	387,885	\$	-	\$	387,885		
Less: provision for uncollectible														
promises to give		(2,851)		-		(2,851)		(13,463)		-		(13,463)		
Net campaign revenue		314,517		6,401		320,918		374,422		-		374,422		
Grants:														
Government		16,600		-		16,600		-		-		-		
Other		-		20,548		20,548		-		-		-		
LOU Reads		-		6,325		6,325		-		7,000		7,000		
In-kind income		19,578		-		19,578		3,682		-		3,682		
Interest income		1,518		-		1,518		1,430		-		1,430		
CREATE endowment interest income		855		-		855		1,011		-		1,011		
CREATE endowment gains (losses)		(1,364)		-		(1,364)		194		-		194		
Special Events income (expense) net		27,878		-		27,878		(150)		-		(150)		
Miscellaneous income, net		(56)		-		(56)		(56)		-		(56)		
Net assets released from restrictions		24,378		(24,378)		-		6,744		(6,744)		-		
Total support and revenue		403,904		8,896		412,800		387,277		256		387,533		
Expenses														
Program services:														
United Way community services		297,863		-		297,863		289,922		-		289,922		
Supporting services:														
Management and general		27,190		-		27,190		39,021		-		39,021		
Fundraising		34,756		-		34,756		34,358		-		34,358		
Total expenses		359,809		-		359,809		363,301		-		363,301		
Change in net assets		44,095		8,896		52,991		23,976		256		24,232		
Net assets, beginning of year		116,694		9,538		126,232		92,718		9,282		102,000		
Net assets, end of year	\$	160,789	\$	18,434	\$	179,223	\$	116,694	\$	9,538	\$	126,232		

Statements of Functional Expenses

UNITED WAY OF OXFORD-LAFAYETTE COUNTY, INC.

(a Not-For-Profit Organization)

Years ended June 30, 2020 and 2019

				202	20			2019						
		-	gram vices	 Support S	Servi	ces		Program Services Support Services		ces				
		Comm	d Way nunity vices	agement and eneral		Fund aising	 Total	Cor	ited Way nmunity ervices		anagement and General		Fund aising	Total
	Salaries	\$	48,750	\$ 6,500	\$	9,750	\$ 65,000	\$	58,600	\$	13,980	\$	20,619	\$ 93,199
	Payroll taxes		2,999	400		599	3,998		4,483		1,070		1,577	7,130
	Employee benefits		6,614	 882		1,323	 8,819		9,135		2,234		3,520	 14,889
	Total personnel costs	:	58,363	7,782		11,672	77,817		72,218		17,284		25,716	115,218
	Bank charges		-	592		-	592		-		403		-	403
	Campaign expenses		-	-		19,578	19,578		300		-		4,148	4,448
	Other community impact		6,614	-		-	6,614		7,319		-		-	7,319
λ	Vista volunteer		100	13		20	133		27		6		10	43
	Conferences		-	-		-	-		94		188		93	375
	Dues and subscriptions		-	4,489		-	4,489		-		5,458		-	5,458
	Insurance		-	3,749		-	3,749		-		2,946		-	2,946
	Marketing - website		-	-		765	765		-		-		195	195
	Office expense		519	69		104	692		546		332		203	1,081
	Repairs & maintenance		3,306	441		661	4,408		2,549		617		945	4,111
	Postage		101	14		20	135		144		35		54	233
	Professional fees		-	8,750		-	8,750		-		9,800		-	9,800
	Rent		7,650	1,020		1,530	10,200		6,324		1,530		2,346	10,200
	Telephone		1,963	262		392	2,617		1,575		381		585	2,541
	Grants to agencies	2	10,935	-		-	210,935		191,912		-		-	191,912
	LOU Reads Coalition		8,243	 -		-	 8,243		6,744		-		-	 6,744
	Total expenses before depreciation	29	97,794	27,181		34,742	359,717		289,752		38,980		34,295	363,027
	Depreciation		69	 9		14	 92		170		41		63	 274
	Total expenses	<u>\$ 2</u>	97,863	\$ 27,190	\$	34,756	\$ 359,809	\$	289,922	\$	39,021	\$	34,358	\$ 363,301

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UNITED WAY OF OXFORD-LAFAYETTE COUNTY, INC.

(a Not-For-Profit Organization)

Years ended June 30, 2020 and 2019

	2020	2019
Cash flows from operating activities:		
Change in net assets	\$ 52,991	\$ 24,232
Adjustments to reconcile change in net assets to net		
cash provided by operating activities		
Depreciation	92	274
(Increase) decrease in:		
Accounts receivable	8,702	(7,416)
Unconditional promises to give	3,466	(29,669)
Prepaid expenses	1,500	(3,250)
Increase (decrease) in:		
Accounts payable and accrued expenses	131	(918)
Allocations payable	(225)	(104,325)
Deferred revenue	 (2,644)	 16,244
Net cash provided (used) by operating activities	 64,013	 (104,828)
Cash flows from investing activities:		
Proceeds from certificates of deposit withdrawal	-	72,728
Interest reinvested in certificates of deposit	(1,396)	(981)
Change in CREATE endowment	 510	 (1,205)
Net cash provided (used) by investing activities	 (886)	 70,542
Cash flows from financing activities:		
Agency transactions, net	 (9,689)	 4
Net cash provided (used) by financing activities	 (9,689)	 4
Net change in cash	53,438	(34,282)
Cash and savings, beginning of year	 89,696	 123,978
Cash and savings, end of year	\$ 143,134	\$ 89,696

Notes to Financial Statements

UNITED WAY OF OXFORD - LAFAYETTE COUNTY, INC. (a Not-for-Profit Organization)

June 30, 2020

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Nature of Activities

The United Way of Oxford - Lafayette County, Inc. (the Organization) is a Mississippi not-for-profit organization, governed by a volunteer board of directors, whose primary mission is to improve lives and meet community needs by uniting people and resources. To this end, the Organization raises funds and invests in education, health and human service programs throughout the county, while also leading coalitions to drive community-level change and mobilizing volunteers. The Organization has served the local community since it was established on November 17, 1970. The Organization raises funds through organized volunteer campaigns that are supported by businesses and individuals. Contributions are received in the form of direct cash donations, annual campaign promises to give, corporate matching sponsorships, and employer remittances of participating employee payroll deduction arrangements. The Organization's Community Impact Committee, made up of board members and other community volunteers, reviews grant applications from local nonprofit service providers and recommends annual funding amounts to the board of directors. The Organization also serves as the Chair of the Local Board for Emergency Food & Shelter Program, through which federal funding is periodically distributed to direct aid providers in Lafayette County.

The Organization is a not-for-profit organization as described in Section 501(c)(3) of the Internal Revenue Code and is exempt from federal and state income taxes.

Public Support and Revenue

Annual campaign contributions and other direct contributions are considered available for unrestricted use unless specifically restricted by the donor. Unconditional promises to give are recognized and recorded when received. Unconditional promises to give due in the next year are reflected as current promises to give and are recorded at their estimated net realizable value. Unconditional promises to give due in subsequent years (if any) are reflected as long-term promises to give and are recorded at the present value of their estimated net realizable value, using risk-free interest rates applicable to the years in which the promises are received to discount the amounts. An allowance for uncollectible promises is provided based on prior years' experience and management's evaluation of campaign revenue and potential uncollectible promises receivable at year end.

Contributions and grants of cash or other assets are reported as net assets with donor restrictions if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statement of activities as net assets released from restrictions.

Administrative fees (if any) earned by the Organization for processing and distributing FEMA grant proceeds to specific agencies, interest from certificates of deposit and other interest bearing accounts, designations from other United Way agencies throughout the country, and other receipts not mentioned above are classified as other income. Such revenue is considered unrestricted support and can be used as the Board directs.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Accordingly, actual results could differ from those estimates.

Cash and Cash Equivalents

The Organization considers cash, demand deposits, and all highly liquid investments with maturities of three months or less when purchased to be cash and cash equivalents.

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - (Continued)

Cash and Cash Equivalents (continued)

The total cash held by the Organization at June 30, 2020 and 2019 was covered by insurance provided by the Federal Deposit Insurance Corporation.

Property and Equipment

The Organization records office furniture, fixtures and equipment at cost if purchased or at fair market value if donated. The Organization currently capitalizes all fixed asset acquisitions of \$500 or more. Depreciation is computed using the straight-line method over an estimated useful life of 5 to 10 years for furniture and equipment and 40 years for buildings and leasehold improvements.

Fair Value of Financial Instruments

The carrying amounts at June 30, 2020 and 2019 for cash and cash equivalents, certificates of deposit, and pledges receivable approximate their fair values because of the short maturity of these instruments.

Accrual for Unrecognized Tax Benefits

On a continuing basis, management analyzes the Organization's tax positions, and, when a tax position meets the measurement and recognition principles outlined in FASB Accounting Standards Codification (FASB ASC) 740, *Income Taxes*, the Organization accrues a liability for unrecognized tax benefits. Any related interest and penalties associated with unrecognized tax benefits are included as a component of other non-interest expense.

Management has evaluated the tax positions taken, and expected to be taken, on the tax returns of the Organization and has determined that, at June 30, 2020 and 2019, the accrual for unrecognized tax benefits is \$0.

Open Tax Years

The Organization is subject to information return reporting in the United States. The Organization's federal information returns are subject to examination by the taxing authorities generally for three years after they are filed. Management has evaluated the tax positions taken and has not identified any positions that are unlikely to be sustained upon examination.

Donated Property and Facilities

Donations of property are recorded as in-kind contributions at their estimated fair values at the date of donation.

Contributed Services

Contributions of services are recorded at their estimated fair value if the services create or enhance nonfinancial assets or require specialized skills, are performed by people with those skills, and would otherwise be purchased by the organization. A number of volunteers have donated significant time and effort to the United Way fundraising campaign and its grant allocation process. The dollar value of these contributed services is not reflected in the financial statements because the nature of the services does not meet the specified criteria for recording. During the years ended June 30, 2020 and 2019, the value of contributed goods and services meeting the requirements for recognition in the financial statements was \$19,578 and \$3,682, respectively.

Functional Allocation of Expenses

The costs of providing the various programs and activities have been summarized on a functional basis in the statement of activities and the statement of functional expenses. Accordingly, certain costs have been allocated among the program and supporting services benefited based on estimated time and functional usage.

Reclassifications

Certain prior year amounts have been reclassified in order to conform to current year's presentation.

Evaluation of Subsequent Events

In preparing these financial statements, the Organization has evaluated events and transactions for potential recognition or disclosure through the date of the Independent Auditors' Report, which is the date the financial statements were available to be issued.

NOTE 2. UNCONDITIONAL PROMISES TO GIVE

Unconditional promises to give consisted of the following at June 30:

	 2020	 2019
Unconditional promises to give, 2018/2019 Campaign	\$ -	\$ 116,151
Unconditional promises to give, 2019/2020 Campaign	 104,685	 -
Total unconditional promises to give	104,685	116,151
Less: allowance for uncollectible promises to give	 (15,000)	 (23,000)
Unconditional promises to give, net	\$ 89,685	\$ 93,151

NOTE 3. CREATE ENDOWMENT

CREATE Foundation of Tupelo, Mississippi serves as the financial administrator for endowments established by a number of non-profit organizations in North Mississippi. Upon approval by the Board, an agreement to establish an endowment was made in 2005 between the Organization and CREATE Foundation. In December 2005, the Organization contributed \$20,000 to establish the endowment, and CREATE Foundation agreed to provide a challenge grant for a two-to-one matching arrangement. This matching contribution was transferred to the Organization's endowment fund in September 2006. The Organization has granted CREATE Foundation variance power which gives CREATE Foundation the power to use endowment funds for other purposes in certain circumstances. However, as the named beneficiary of these endowments, the Organization is eligible to receive annual distributions form the endowment fund pursuant to the community foundation's spending policy, which is currently 4% per year based upon the market value of the respective endowment as of the end of the previous calendar year. The endowment fund is subject to CREATE Foundation's investment and spending policies. The Board anticipates that any income distributed from the endowment fund will help offset administrative costs incurred in support of the Organization's charitable purposes. The Organization has not received any distributions from this fund since it was established in 2005.

The following table summarizes the changes in the endowment fund for the year ended June 30:

	 2020	 2019
Endowment, beginning of year	\$ 59,329	\$ 58,124
Investment return		
Interest/dividend income	1,149	1,297
Endowment gains (losses)	(1,364)	194
Endowment fees	 (295)	 (286)
Endowment, end of year	\$ 58,819	\$ 59,329

NOTE 4. FAIR VALUE MEASUREMENT

"Fair value" is defined by FASB ASC 820 as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. FASB ASC 820 establishes a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy maximizes the use of observable inputs and minimizes the use of unobservable inputs by requiring that observable inputs be used when available. Observable inputs are inputs that market participants would use in pricing the asset or liability developed based on market data obtained from sources independent of the Organization. Unobservable inputs are inputs that reflect the Organization's assumptions about the assumptions that market participants would use in pricipants at the following three levels, based on the reliability of inputs:

Level 1 Unadjusted quoted prices in active markets for identical assets or liabilities that are accessible at the measurement date.

NOTE 4. FAIR VALUE MEASUREMENT – (Continued)

- Level 2 Significant other observable inputs other than Level 1 prices, such as quoted prices for similar assets or liabilities, quoted prices in markets that are not active or other inputs that are observable or can be corroborated by observable market data.
- Level 3 Significant unobservable inputs for the asset or liability that reflect the reporting entity's own assumptions about the assumptions that market participants would use in pricing the asset or liability.

Determination of fair value

The Organization uses the valuation methodologies listed below to measure different financial instruments at fair value. An indication of the level in the fair value hierarchy in which each instrument is generally classified is included. Where appropriate, the description includes details of the valuation models, the key inputs to those models as well as any significant assumptions.

CREATE Endowment

CREATE Endowment funds are recorded at fair value on a recurring basis. Fair value measurement is based upon quoted prices of the underlying investments allocated to the Organization's units within the larger endowment pool.

The following tables present the balances of assets measured at fair value on a recurring basis at June 30:

			2	020	
	Le	vel 1	Level 2	Level 3	 Total
CREATE Endowment	\$	58,819 \$	-	\$-	\$ 58,819
			2	019	
	Le	vel 1	Level 2	Level 3	 Total
CREATE Endowment	\$	59,329 \$	_	<u>\$</u>	\$ 59,329

The Organization has no other assets or liabilities measured at fair value on either a recurring or nonrecurring basis.

NOTE 5. DISASTER RELIEF FUND PAYABLE

The Organization has received donations as agent for The Disaster Relief Council for contributions related to severe storm damage in a prior year. At June 30, 2020 and 2019, the Organization held \$0 and \$9,685, respectively, of cash funds for the benefit of The Disaster Relief Council, representing a liability to that entity and a restriction on spendable cash balances as of that date. During 2020, the board, in consultation with members of the Council, elected to allocate the funds to a separate restricted asset to be used as relief for those who have been effected by the recent COVID-19 pandemic. Accordingly, the disaster relief funds were utilized as allocations to two local agencies providing relief to individuals and families effected by COVID-19.

NOTE 6. COMMITMENTS AND CONTINGENCIES

United Way of Oxford-Lafayette County, Inc. traditionally distributes approved allocations (grants) to Board designated agencies on a quarterly basis. At the end of each annual campaign, the Board determines the amount of funds available for distribution and budgets the amounts to be distributed throughout the year. The Community Impact Committee then reviews the funding requests received from local agencies. With priorities established by the Committee, fund allocations are developed in accordance with the Organization's guidelines. The allocation recommendations of the Committee are submitted to the Board for approval, and upon approval, distribution schedules are established for the year.

NOTE 6. COMMITMENTS AND CONTINGENCIES – (Continued)

In May of each year, the Organization makes unconditional pledges to agency programs for allocations to be paid for the period July 1 through June 30 of the upcoming fiscal year. Accordingly, as of June 30, 2020 and 2019, a liability of \$193,450 and \$193,675, respectively, was recorded for the unconditional grants pledged and not yet paid as of that date.

NOTE 7. LEASES

United Way of Oxford-Lafayette County, Inc. leases office space under a verbal, twelve-month lease agreement. Monthly rental payments of \$850 were required under the lease for the fiscal year.

NOTE 8. EMPLOYEE BENEFIT PLAN

The Organization participates in a Simplified Employee Pension Individual Retirement Arrangement (SEP IRA). The Organization contributes six percent of the employee's salary to the SEP IRA. For the year ended June 30, 2020 and 2019, plan expenses incurred by the Organization for the SEP IRA were \$3,900 and \$5,592, respectively.

NOTE 9. NET ASSETS

Net assets with donor restrictions consisted of the following at June 30:

	 2020	 2019
LOU Reads	\$ 7,620	\$ 9,538
COVID-19 Funds	 10,814	 -
Total net assets with donor restrctions	\$ 18,434	\$ 9,538

Funds with donor-imposed restrictions for LOU Reads expenditures are held by the Organization, and any funds unspent from the donor contributions with the aforementioned restrictions are held over for use by LOU Reads in subsequent years. Net assets with donor restrictions at June 30, 2020 represent funds allocated to LOU Reads in excess of amounts spent by LOU Reads and are restricted for future use by those programs in subsequent fiscal years, as well as grants and contributions received from donors restricted for COVID-19 relief in excess of allocations made to agencies in the current year for those purposes and are restricted for future use in subsequent fiscal years.

Net assets without donor restrictions consisted of the following at June 30:

	 2020	2019
Undesignated	\$ 101,970	\$ 57,365
Board designated	 58,819	 59,329
Total net assets without donor restrictions	\$ 160,789	\$ 116,694

NOTE 10: PAYCHECK PROTECTION PROGRAM

On March 27, 2020, President Trump signed into law the Coronavirus Aid, Relief, and Economic Security Act commonly referred to as the CARES Act. One component of the CARES Act was the paycheck protection program ("PPP"), which provides small businesses and non-for-profits with the resources needed to maintain their payroll and cover applicable overhead during a specified period referred to as the "covered period". The PPP is implemented by the Small Business Administration ("SBA") with support from the Department of Treasury. The PPP provides funds to pay up to 24 weeks of payroll costs including benefits. Funds can also be used to pay interest on mortgages, rent, and utilities. The Organization applied for and was accepted to participate in the program.

NOTE 10: PAYCHECK PROTECTION PROGRAM - (Continued)

On April 15, 2020, the Organization qualified for and received a loan pursuant to the PPP for an aggregate principal amount of \$16,600. The PPP Loan bears interest at a fixed rate of 1.0% per annum, with interest payments deferred during the covered period and for a defined period subsequent to the covered period to allow for the Organization to request forgiveness from the SBA under the program.

The principal amount of the PPP Loan is subject to forgiveness under the Paycheck Protection Program upon the Organization's request to the extent the PPP proceeds are used to pay expenses permitted. The Organization applied for forgiveness on October 16, 2020, but, as of the date as of the date the financial statements were available to be issued, the forgiveness application was still pending. To the extent that all or part of the PPP loan is not forgiven, the Organization will be required to make principal and interest payments through the maturity date of April 2025. The terms of the PPP loan provide for customary events of default including, among other things, payment defaults, breach of representations and warranties, and insolvency events, and may be accelerated upon occurrence of an event of default.

The Organization has accounted for the proceeds from the PPP as a conditional contribution under FASB Topic 958-605 (ASC 958) and, since the Organization believes it has incurred qualifying costs sufficient to meet the condition of forgiveness of the related loan in full, has recorded these proceeds as government grant revenue.

NOTE 11: AVAILABILITY AND LIQUIDITY

The following table represents the Organization's financial assets available to meet general expenditures over the next twelve months at June 30:

	 2020	 2019
Financial assets at year end		
Cash and cash equivalents	\$ 143,134	\$ 89,696
Certificates of deposit	90,291	88,895
Accounts receivable	1,214	9,916
Unconditional promises to give, net	89,685	93,151
CREATE Endowment	 58,819	 59,329
Total financial assets	 383,143	 340,987
Less amounts not available to be used within one year:		
Quasi endowment established by the board	58,819	59,329
Disaster Relief agency funds	-	9,689
Net assets with donor restrictions	 18,434	 9,538
	 77,253	 78,556
Financial assets available to meet general expenditures		
over the next twelve months	\$ 305,890	\$ 262,431

As part of the Organization's liquidity management, it has a policy to structure its financial assets to be available as its general expenditures, liabilities and other obligations come due. The Organization invests its cash in excess of daily requirements in short term investments.

NOTE 11: UNCERTAINTIES

In December 2019, a novel strain of coronavirus was reported in Wuhan, China. The World Health Organization has declared the outbreak to constitute a "Public Health Emergency of International Concern." The COVID-19 outbreak is disrupting supply chains and affecting production and sales across a range of industries. The extent of the impact of COVID-19 on our operational and financial performance will depend on certain developments, in-

NOTE 11: UNCERTAINTIES – (Continued)

cluding the duration and spread of the outbreak, impact on our donors, employees and vendors all of which are uncertain and cannot be predicted. At this point, the extent to which COVID-19 may impact our financial condition or results of operations is uncertain.